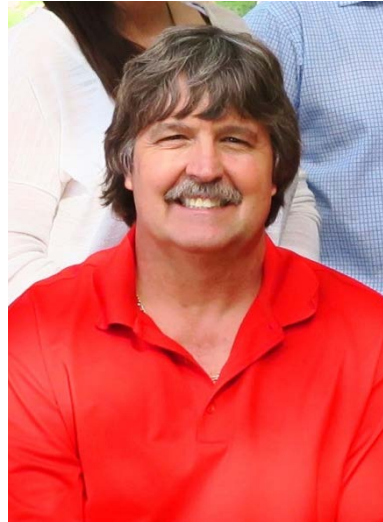


BAKERSFIELD COLLEGE

ALL CAMPUS BUDGET MEETING

NOVEMBER 28, 2016



PRESENTED BY
SONYA CHRISTIAN, PRESIDENT
STEVEN HOLMES, ACADEMIC SENATE PRESIDENT
TOM BURKE, KCCD CHIEF FINANCIAL OFFICER

TOPICS OF DISCUSSION

- President
 - 5 Years Growth Trend and Projection
 - Faculty Positions (FON)
 - State Apportionment
 - Categoricals
 - Planning Driving Resource Allocations
- Academic Senate President
 - Budget Allocation Model (BAM)
- KCCD Chief Financial Officer
 - State Fiscal Outlook

ALL CAMPUS BUDGET MEETING

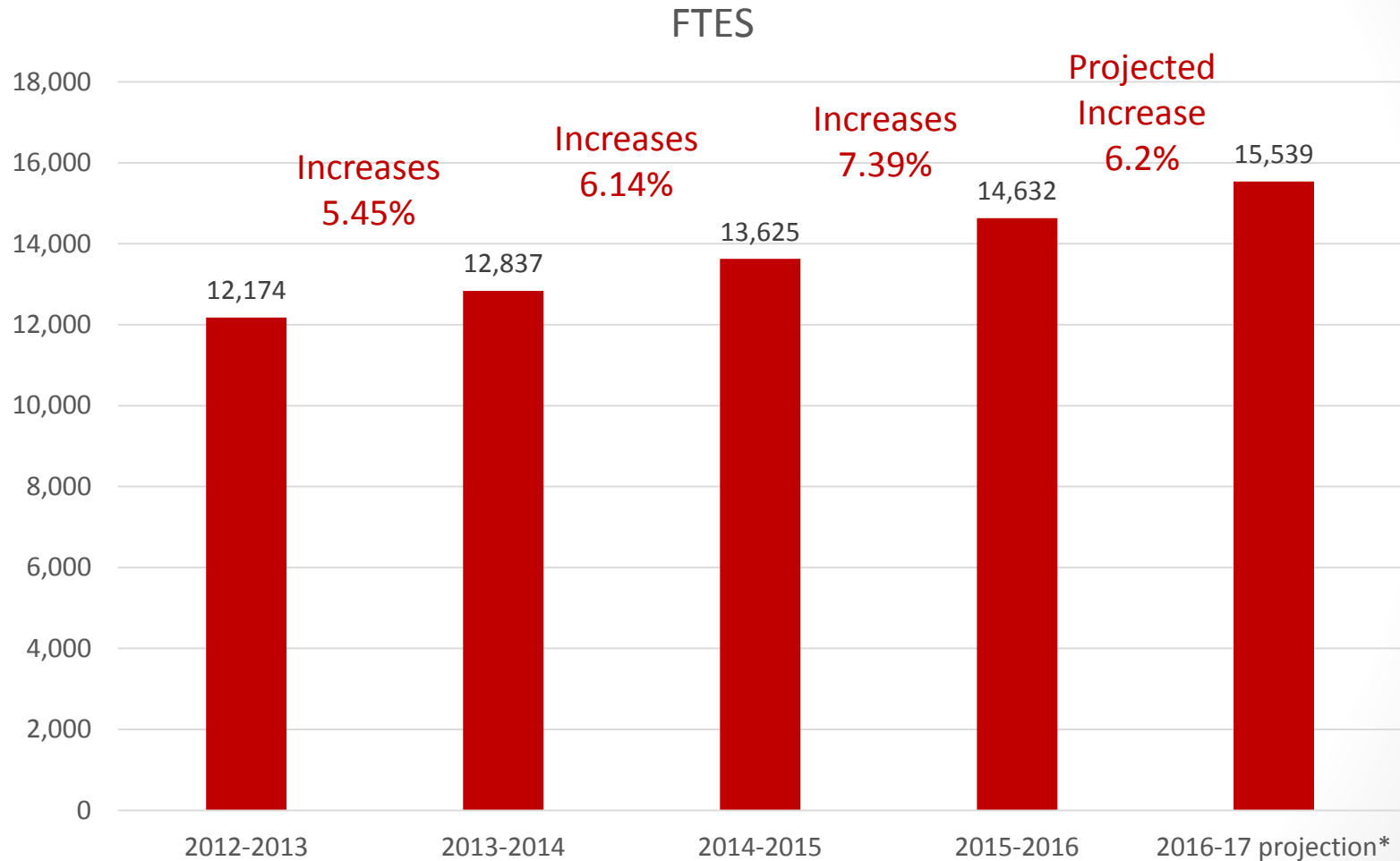


Sonya Christian
President

BUDGET COMMITTEE MEMBERS

- Vacant; Vice President , Finance and Admin Services, Chair
- Sonya Christian - President
- Nan Gomez-Heitzeberg – Exec. Vice President, Academic Affairs
- Dr. Zav Dadabhoy – Vice President, Student Affairs
- Steven Holmes – President, Academic Senate; Chair
- Tina Johnson – President, CSEA
- Laura Lorigo – Manager, Auxiliary and Budget
- Dr. John Gerhold – Faculty
- Meg Stidham – Classified
- Teresa McAlister – Faculty
- Dr. Nick Strobel – Faculty
- Somaly Boles – Classified
- Manny Zavala – SGA Representative

5 YRS. GROWTH TREND AND PROJECTION



Data sources: http://datamart.cccco.edu/Students/FTES_Summary.aspx retrieved 11/27/2016

Projection from *KCCD Fall Enrollment FTES Update October 5, 2016

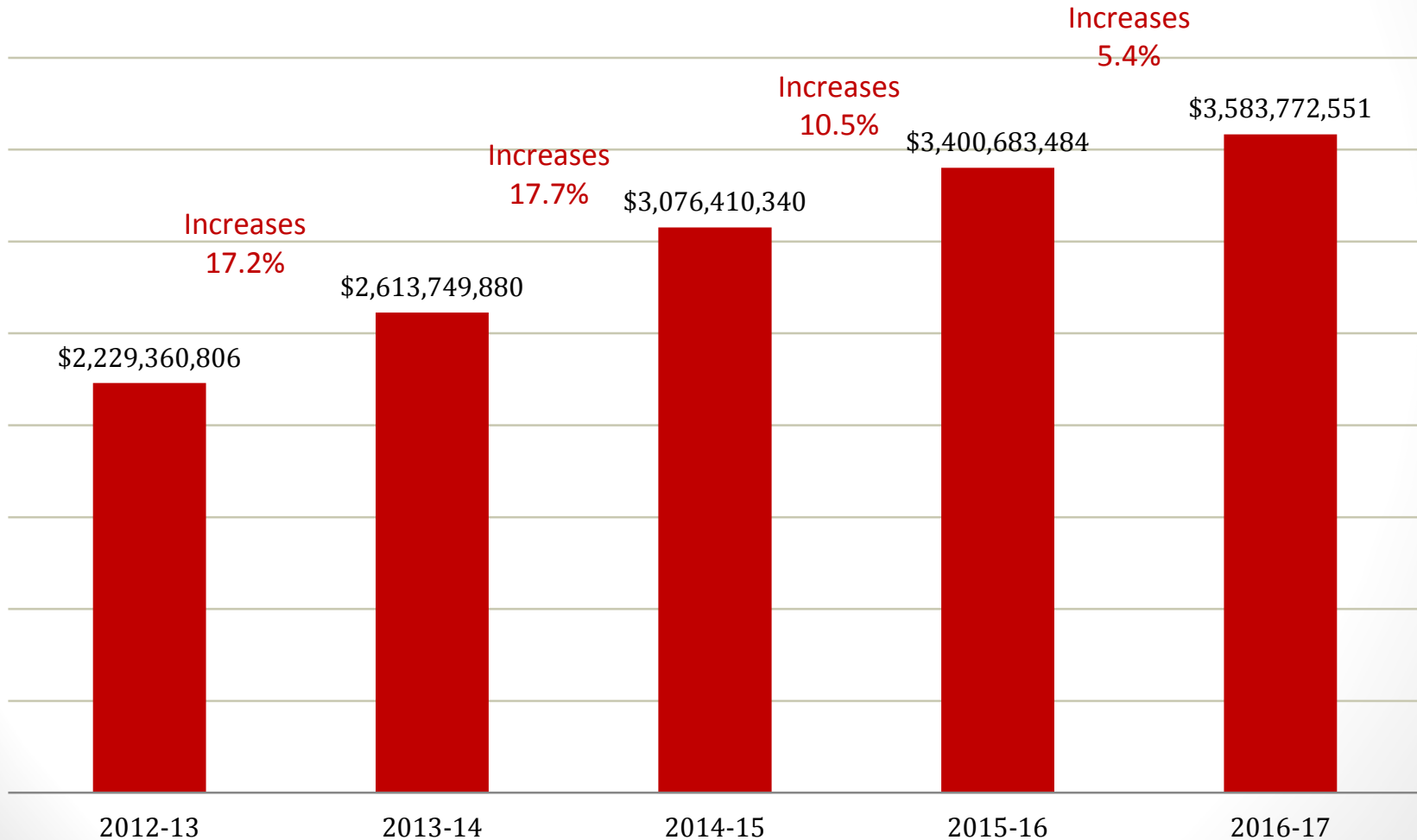
FACULTY POSITIONS (FON)

	<i>2012-2013</i>	<i>2013-2014</i>	<i>2014-2015</i>	<i>2015-2016</i>	<i>2016-2017*</i>	<i>2017-2018</i>
FON District	348.80	368.80	370.80	396	397	435.8
Bakersfield College Actual	250	247	261	277	278	303.67
Percentage of Actual/FON	71.7%	67.0%	70.3%	69.9%	70.03%	69.68%
Expenditure on faculty positions (actuals)	21,897,231	21,658,339	21,403,245	21,780,439	25,360,279	TBD

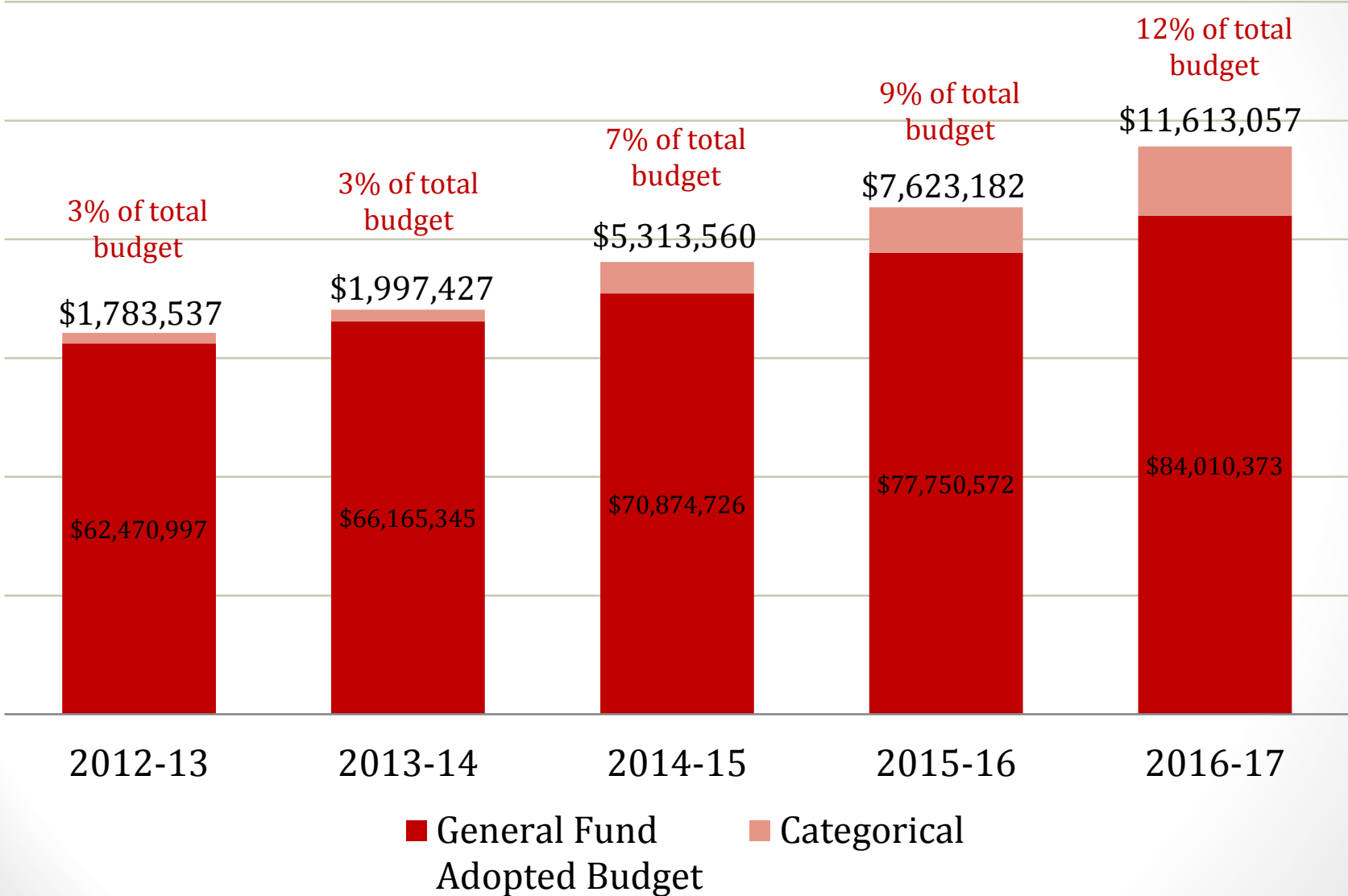
*Adopted Budget

STATE APPORTIONMENT 5 YRS.

State General Unrestricted & Categorical Revenue



CATEGORICALS



PLANNING DRIVING RESOURCE ALLOCATION

STRATEGIC DIRECTIONS

BC Strategic Directions for 2015-2018, College Council April 2, 2015

Student Learning

A commitment to provide a holistic education that develops curiosity, inquiry, and empowered learners.

Student Progression and Completion

A commitment to eliminate barriers that cause students difficulties in completing their educational goals.

Facilities

A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.

Oversight and Accountability

A commitment to improve oversight, accountability, sustainability, and transparency in all college processes.

Leadership and Engagement

A commitment to build leadership within the College and engagement with the community.

PLANNING DRIVING RESOURCE ALLOCATION

Facilities

A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.

\$502.8 Million

KERN COUNTY ELECTION RESULTS

NOVEMBER 8, 2016 CONSOLIDATED PRESIDENTIAL GENERAL ELECTION

Unofficial Final - 4th Update Results as of 11/23/2016 12:43:50 PM

KERN COMMUNITY COLLEGE FACILITIES IMPROVEMENT DISTRICT # 1 BOND MEASURE "J" 55% - \$502,821,000 MILLION

Completed Precincts: 611 of 611

	VOTE COUNT	PERCENTAGE
Bonds Yes	144066	65.08%
Bonds No	77285	34.92%

PLANNING DRIVING RESOURCE ALLOCATION

Measure G

Maintenance and Operations

Campus Center

**Campus-wide
Committee:**
Facilities

Measure J

Veterans Resource Center

Math Science Engineering

Arvin

Student Services Neighborhood

Agriculture



Administrator:
Bill Potter

PLANNING DRIVING RESOURCE ALLOCATION

Student Progression and Completion

A commitment to eliminate barriers that cause students difficulties in completing their educational goals.

Getting students on the path

Outreach

Summer Bridge

Student Ed Plans with English,
Math, Program Course

Resource Allocation

Funded:

Personnel, technology, and consultants primarily

Funding Source:

SSSP

Equity

EOPS/DSPS

Stem Grant

VTEA

Title V

GUI

College Futures

PLANNING DRIVING RESOURCE ALLOCATION

Student Progression and Completion

A commitment to eliminate barriers that cause students difficulties in completing their educational goals.

Keeping students on the path

Academic Support:

- Writing Center
- Tutoring
- Student Success Lab
- Supplemental Instruction

Other examples:

- ASTEP
- AAMP
- Co-curricular
- Library component to English 1A

Resource Allocation

Funded:

Personnel, technology, and consultants primarily

Funding Source:

SSSP	Equity	EOPS/DSPS	Stem Grant
VTEA	Title V	GUI	College Futures

PLANNING DRIVING RESOURCE ALLOCATION

Faculty Positions, Classified, Management Positions

- Replacements
- Expanding existing areas (growth)
- Expanding in new areas (growth)
- Academic Technologies (OER, OEI, Hybrid, etc)
- Rural Kern, Inmate Education, High School Outreach
- Facilities upgrade and expansion
- Technology upgrade and expansion

Resource Allocation

Funding Source:

SSSP

Equity

EOPS/DSPS

Stem Grant

VTEA

Title V

GUI

College Futures

ALL CAMPUS BUDGET MEETING



Steven Holmes
President,
Academic Senate

BUDGET ALLOCATION MODEL (BAM)

District Budget Taskforce Recommendations

1. Districtwide Budget Committee
 - A. Review Budget Development Process
 - B. Propose district Office Operational Budget
 - C. Review/evaluate District office Services
 - D. Analyze Long-term Districtwide fiscal health

2. Growth Allocation
 - A. No recommended change, yet the shifting of unmet district growth between colleges must occur earlier.

BAM

District Budget Taskforce Recommendations cont.

3. District Office Chargebacks

- A. Recommended external firm to undertake a study on cost-drivers to determine district office charges to colleges.

4. Stabilization Mechanism

- A. Recommended long term stabilization mechanism needed further analysis and should include districtwide discussions including Trustees.

ALL CAMPUS BUDGET MEETING



Tom Burke
KCCD Chief Financial Officer

LAO 
75
YEARS OF
SERVICE

California's Fiscal Outlook



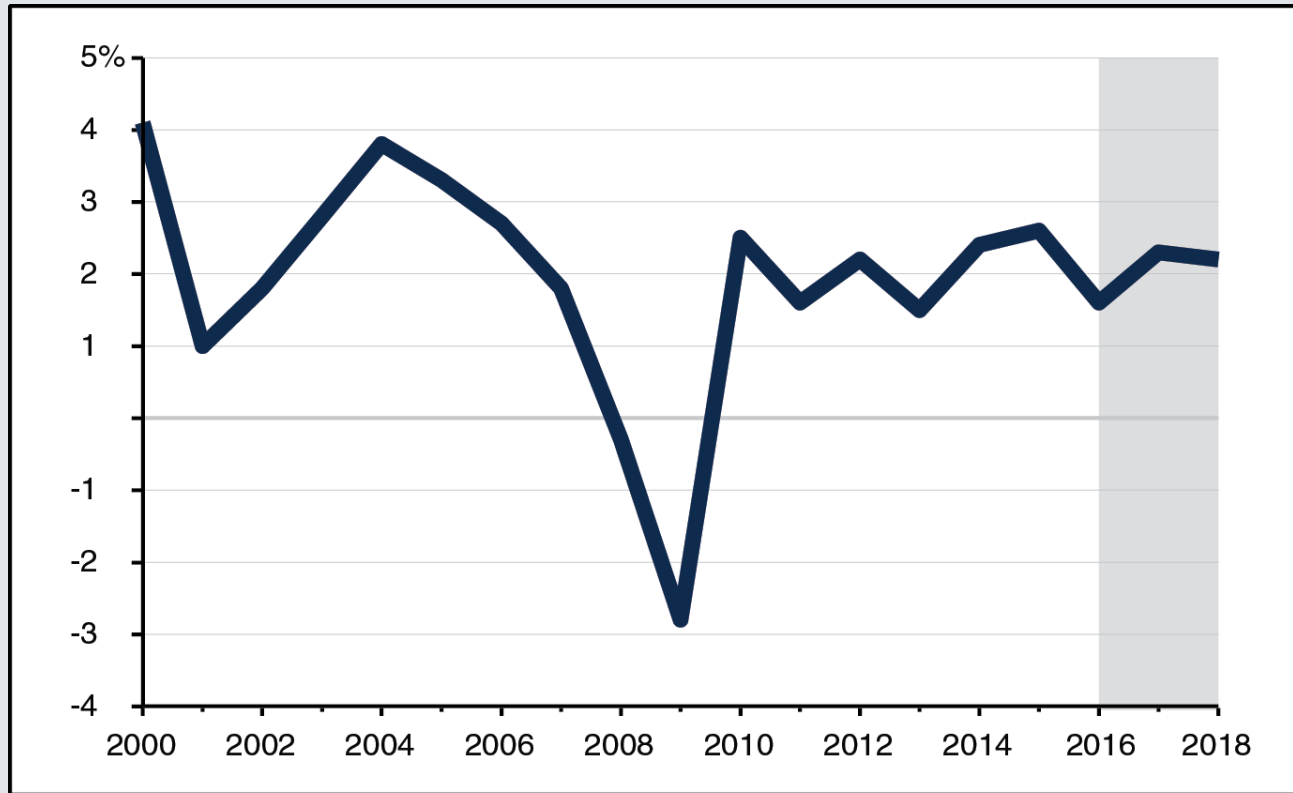
Presented to:
California Association of School Business Officials

November 17, 2016
Legislative Analyst's Office

National and State Economic Outlook

Economic Expansion Assumed to Extend Throughout Forecast Period

Real Gross Domestic Product, Percent Change From Prior Year



Current Economic Expansion Already Among Longest in U.S. History

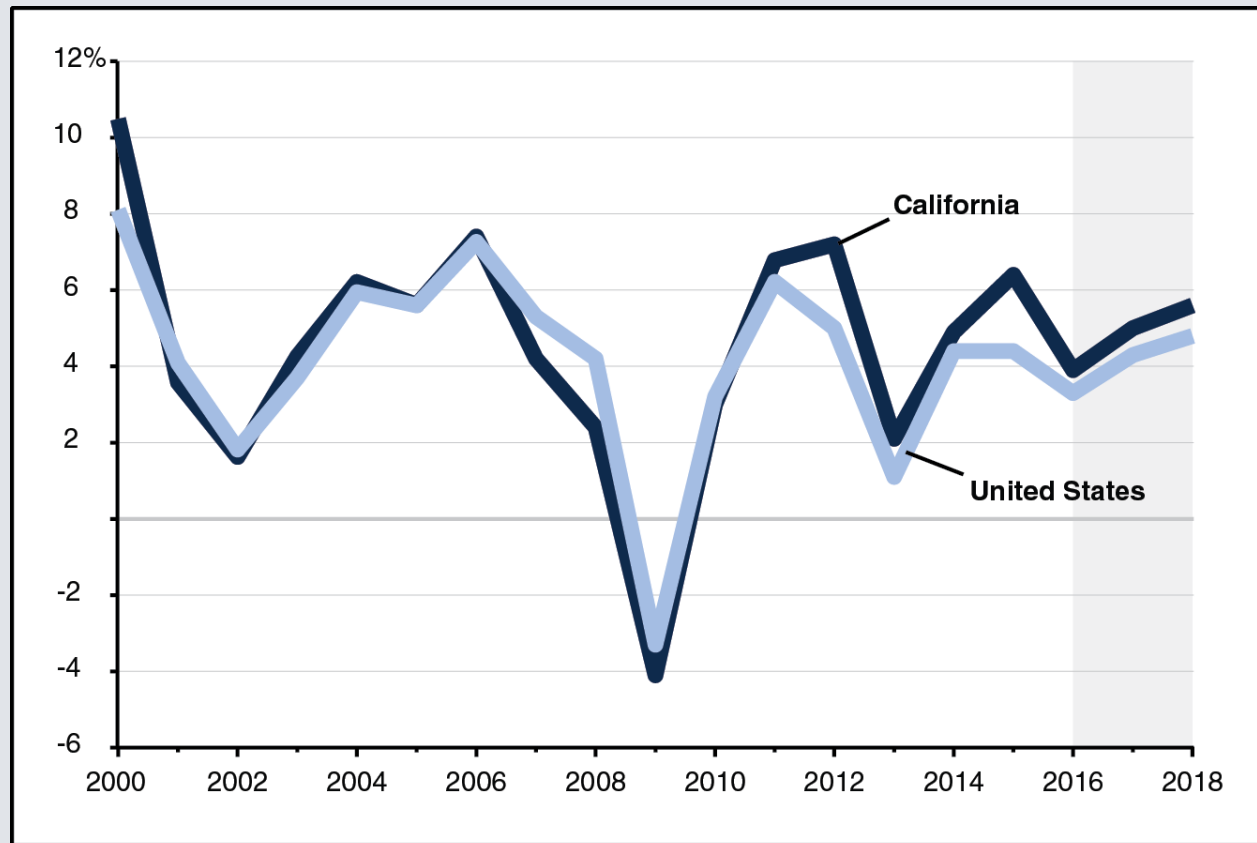
Data Since 1984

Economic Expansion	Number of Months
April 1991 to March 2001	120
March 1961 to December 1969	106
December 1982 to July 1990	92
July 2009 to present	89 (so far)
July 1938 to February 1945	80
December 2001 to December 2007	73
April 1975 to January 1980	58
April 1933 to May 1937	50
Average Economic Expansion, 1945 to 2009	58

Source: National Bureau of Economic Research.

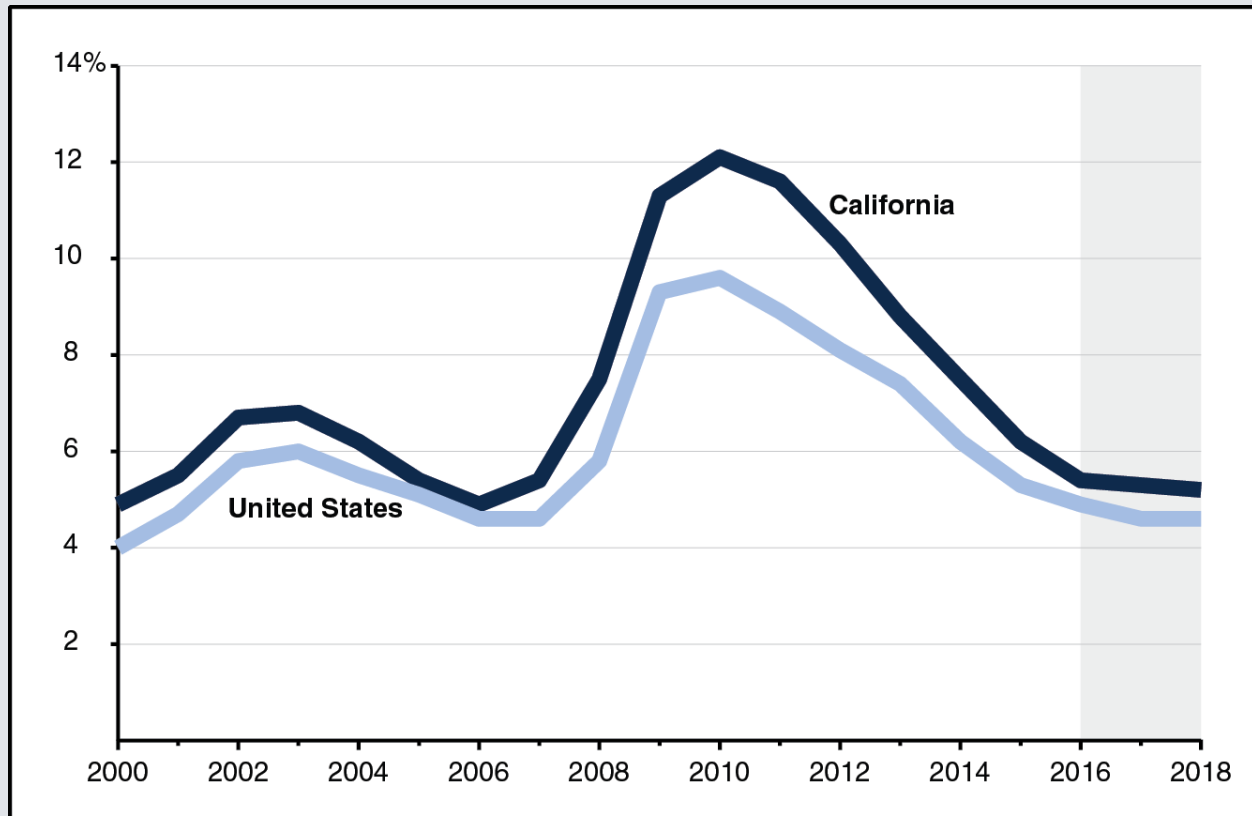
Growth in Personal Income Projected to Be Solid Throughout Forecast Period

Percent Change From Prior Year



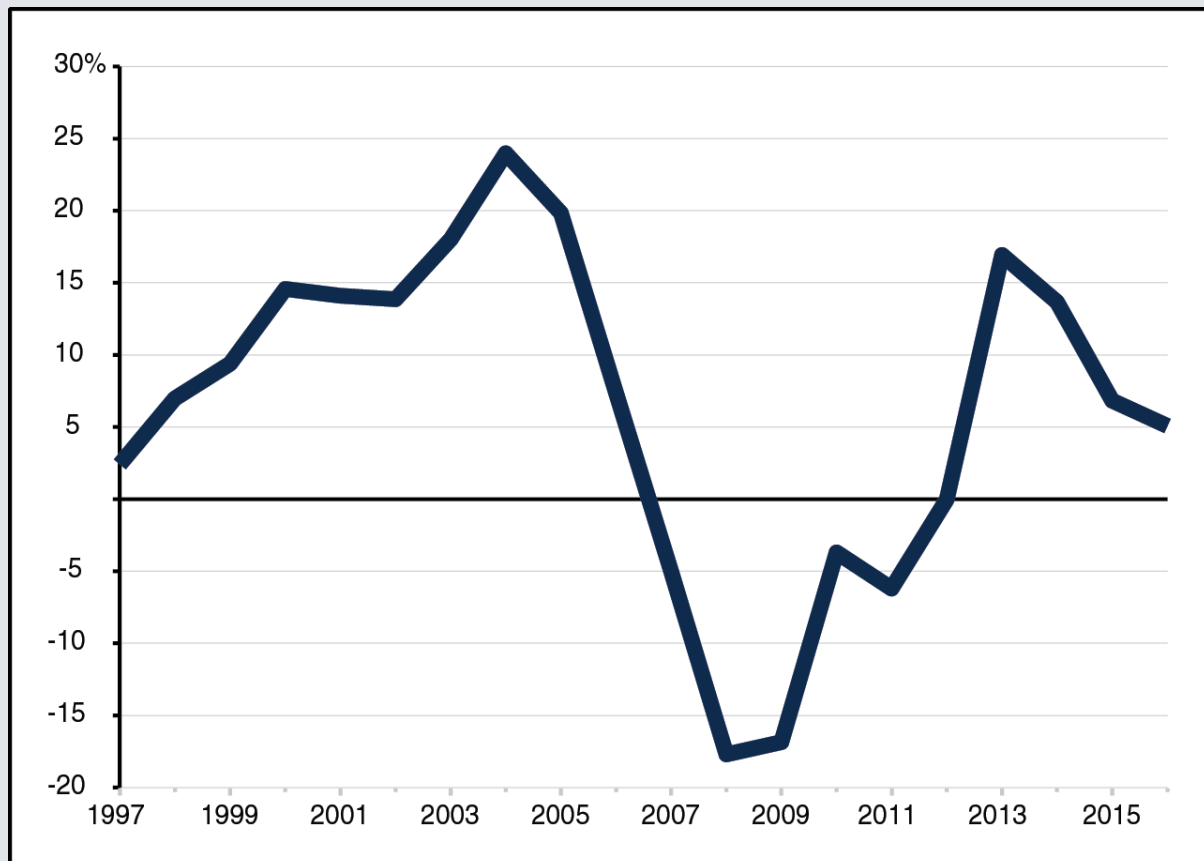
Unemployment Rate Projected to Drop Throughout Forecast Period

Unemployed Workers as a Share of Labor Force



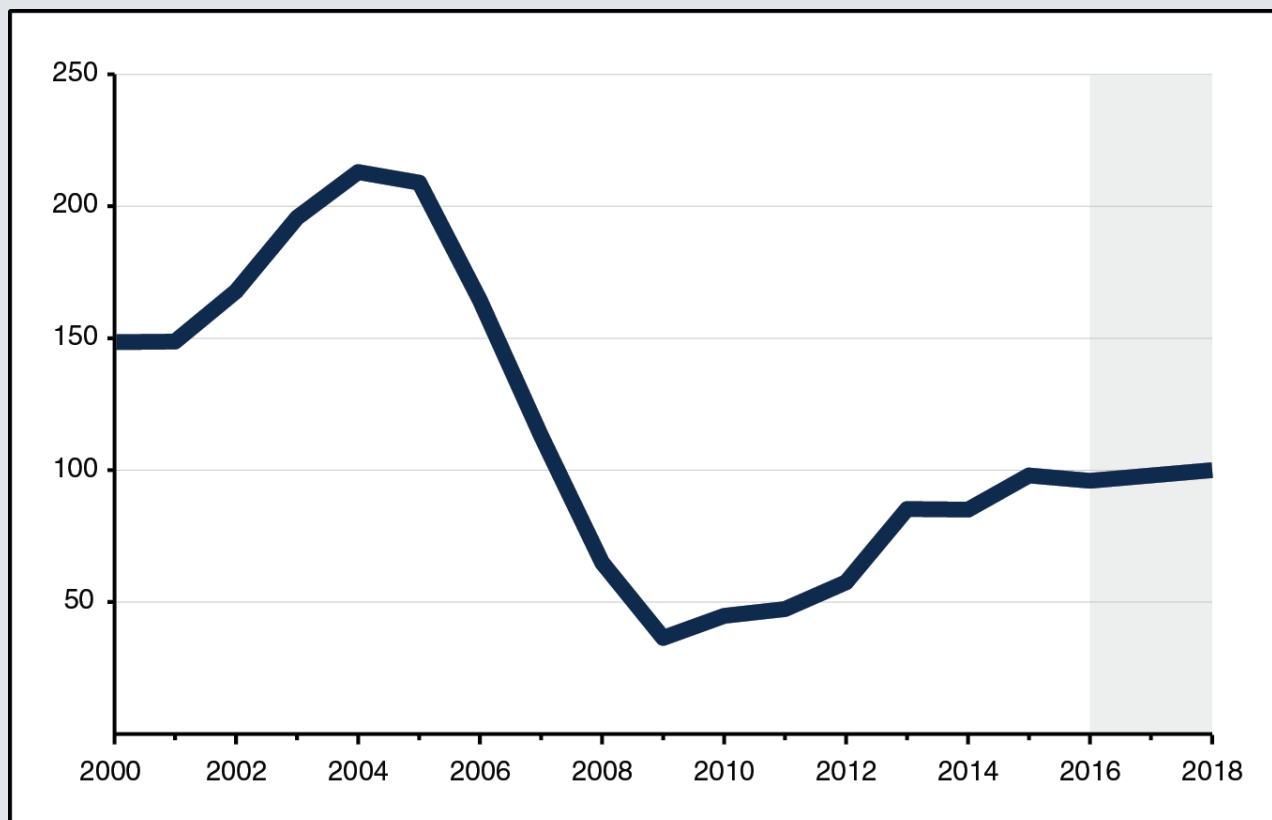
Growth in Home Prices Has Slowed Somewhat in Recent Years

Year-Over-Year Growth in California Home Prices



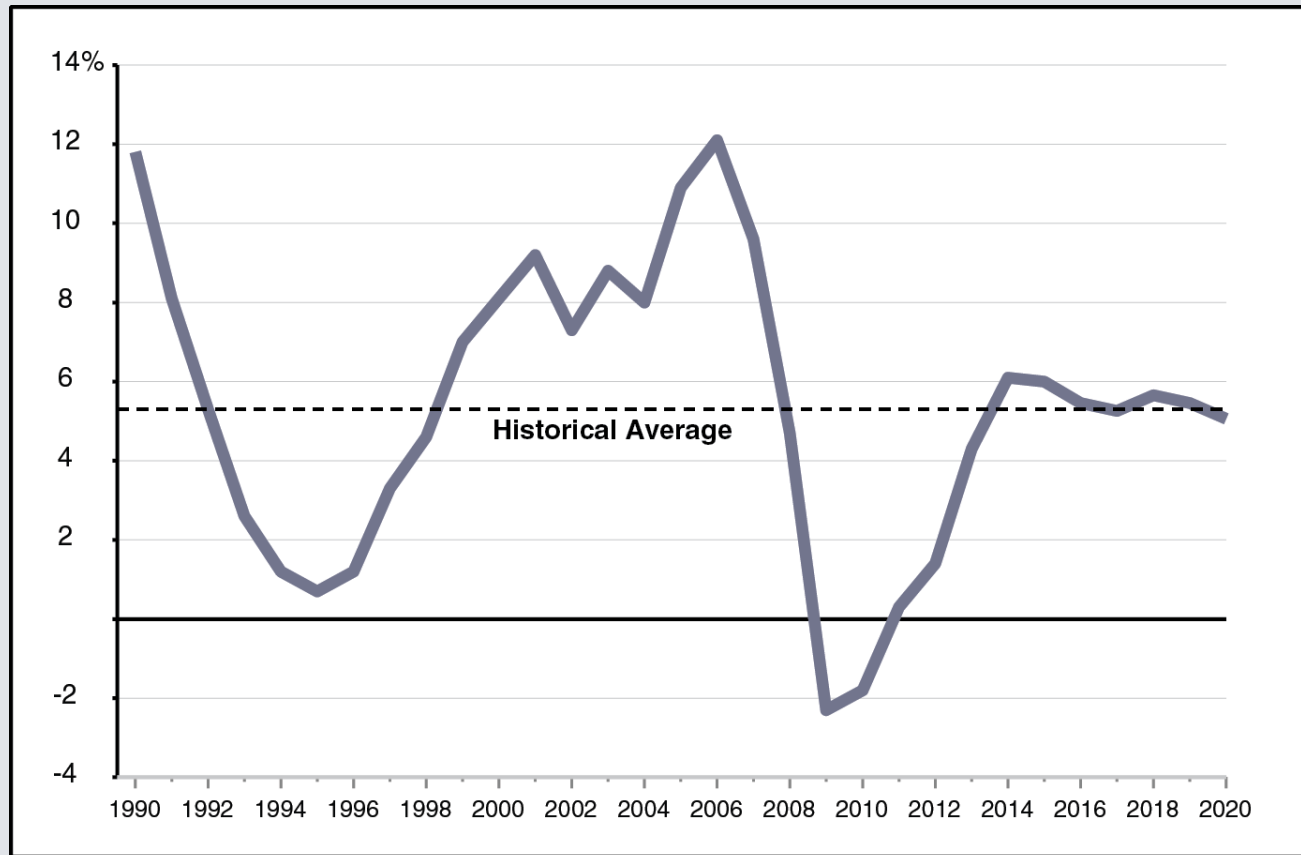
New Housing Permits Projected to Be Virtually Flat Throughout Forecast Period

Permits in Thousands



Assessed Property Values at About Historical Average Throughout Forecast Period

Percent Change From Prior Year



State's Fiscal Outlook Through 2017-18

2016-17 Reserve Revised Down by \$1 Billion

LAO Estimates

- **Revenues Down \$1.7 Billion**
- **Expenditures Down \$1.2 Billion**
- **Entering Balance Down \$510 Million**

Revenues Down \$1.7 Billion From June 2016 Budget Act Assumptions

State General Fund, LAO Projections (Dollars in Millions)

	2015-16 Change	2016-17 Change	Total Change
Personal income tax	-\$923	\$1,691	\$768
Sales and use tax	-262	-980	-1,242
Corporation tax	-277	-1,100	-1,377
Subtotals, "Big Three" Revenues	(-\$1,462)	(-\$389)	(-\$1,851)
Other revenues and transfers	\$104	\$70	\$174
Totals	-\$1,358	-\$319	-\$1,677

State Projected to End 2017-18 With \$11.5 Billion Reserve

State General Fund Condition, LAO Projections (In Millions)

	2015-16	2016-17	2017-18
Prior-year fund balance	\$2,935	\$3,715	\$1,717
Revenues and transfers	115,643	119,991	128,123
Expenditures	114,863	121,988	126,109
Ending fund balance	\$3,715	\$1,717	\$3,731
Encumbrances	966	966	966
SFEU balance	2,749	751	2,765
Reserves			
SFEU balance	\$2,749	\$751	\$2,765
BSA balance	3,420	6,714	8,694
Total Reserves	\$6,169	\$7,466	\$11,459

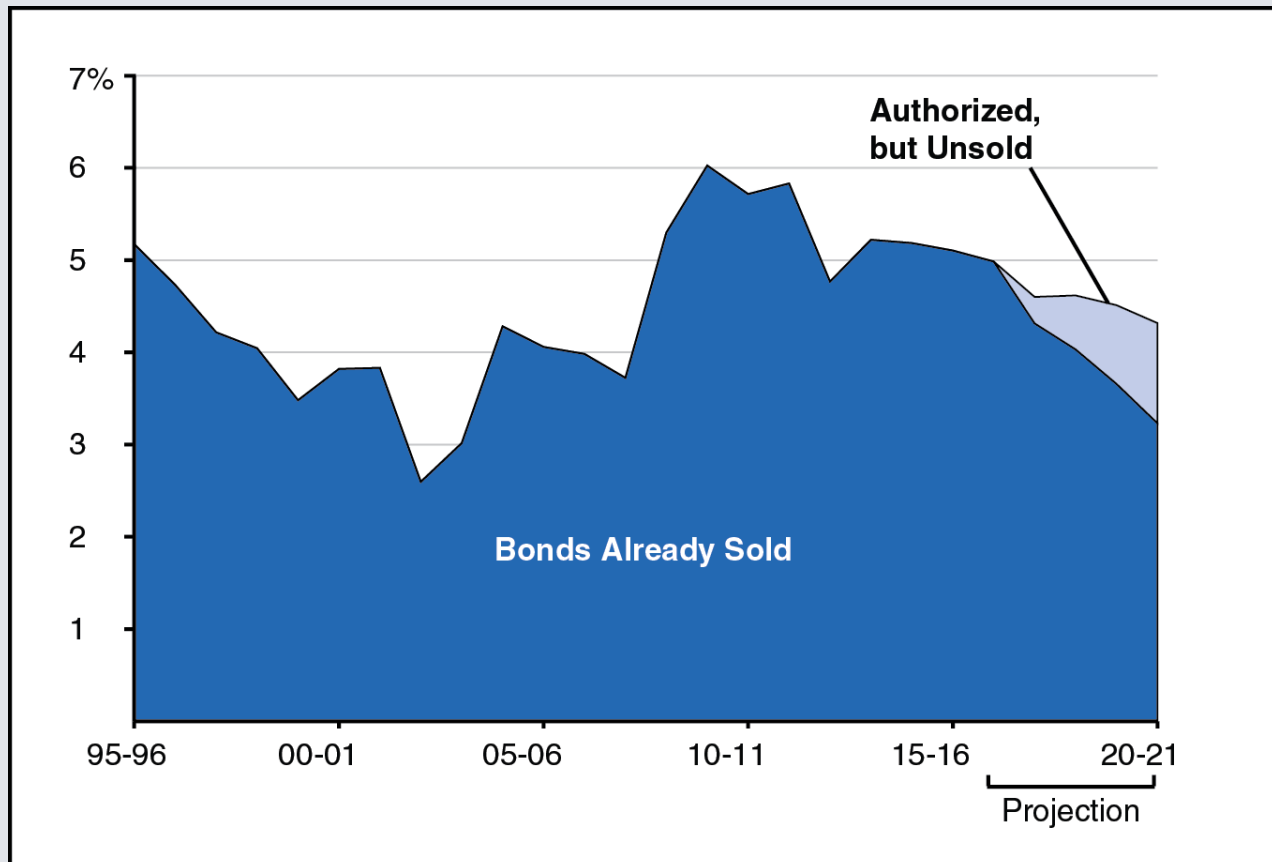
Solid Growth in State Revenues Projected for 2017-18

State General Fund, LAO Projections (Dollars in Millions)

	2015-16	2016-17	2017-18	Change From 2016-17	
				Amount	Percent
Personal income tax	\$79,039	\$85,085	\$90,959	\$5,874	6.9%
Sales and use tax	24,766	24,747	25,024	277	1.1
Corporation tax	10,032	9,892	10,162	269	2.7
Totals	\$113,837	\$119,724	\$126,144	\$6,420	5.4%

Debt Service Ratio Expected to Decline Somewhat Throughout Forecast Period

Debt Service Costs as Share of Annual General Fund Revenues, LAO Projections



Education Outlook Through 2017-18

2015-16 Minimum Guarantee Slightly Down From June Budget Act Estimates

(In Millions)

	2015-16		
	June Budget Plan	November LAO Estimate	Change
Minimum Guarantee			
General Fund	\$49,722	\$49,082	-\$640
Local property tax	19,328	19,589	262
Totals	\$69,050	\$68,672	-\$378

2016-17 Minimum Guarantee Virtually Unchanged From June Budget Act Estimates

(In Millions)

	2016-17		
	June Budget Plan	November LAO Estimate	Change
Minimum Guarantee			
General Fund	\$51,050	\$50,973	-\$77
Local property tax	20,824	20,891	67
Totals	\$71,874	\$71,864	-\$10

Proposition 98 Minimum Guarantee Projected to Grow Steadily Through 2017-18

LAO Projections (Dollars in Millions)

	2015-16	2016-17	2017-18
Minimum Guarantee			
General Fund	\$49,082	\$50,973	\$52,354
Local property tax	19,589	20,891	22,132
Totals	\$68,672	\$71,864	\$74,486
Change From Prior Year			
General Fund	-\$948	\$1,891	\$1,380
Percent change	-1.9%	3.9%	2.7%
Local property tax	\$2,474	\$1,301	\$1,241
Percent change	14.5%	6.6%	5.9%
Total guarantee	\$1,526	\$3,193	\$2,621
Percent change	2.3%	4.6%	3.6%

\$2.8 Billion in Additional Funding Available for Proposition 98 Priorities in 2017-18

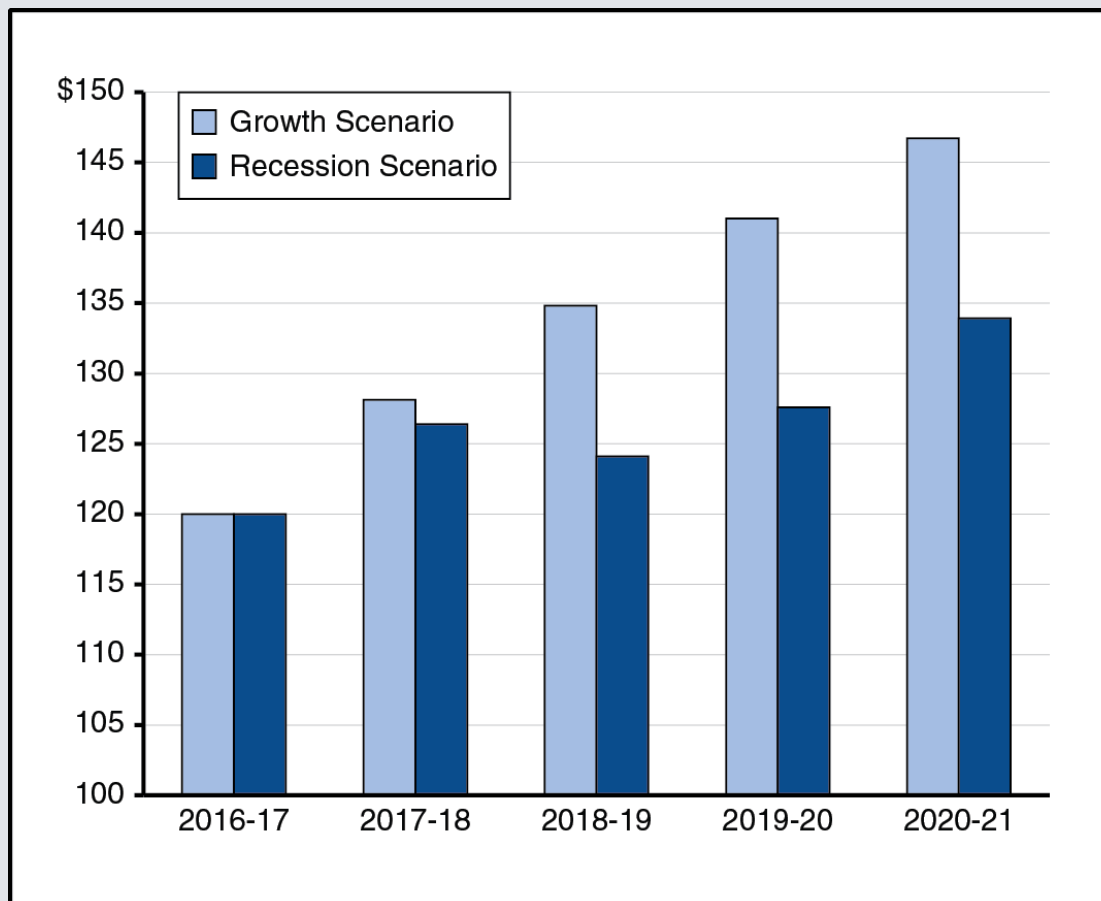
LAO Projections (In Millions)

2016-17 Budget Act Spending	\$71,874
Back out one-time actions:	
Secondary school career technical education grants (year two)	-\$292
CCC maintenance and instructional equipment	-154
CCC Innovation Awards	-25
CCC intersegmental college partnerships	-15
CCC zero-textbook-cost degree startup funding	-5
Adult education consortia technical assistance	-5
Subtotal	<u>-\$496</u>
Fund previously approved commitments:	
Secondary school career technical education grants (year three)	\$200
Preschool rate and slot increases	76
Subtotal	<u>(\$276)</u>
New Funds Available in 2017-18	\$2,833
2017-18 Minimum Guarantee	\$74,486

State's Fiscal Outlook Through 2020-21

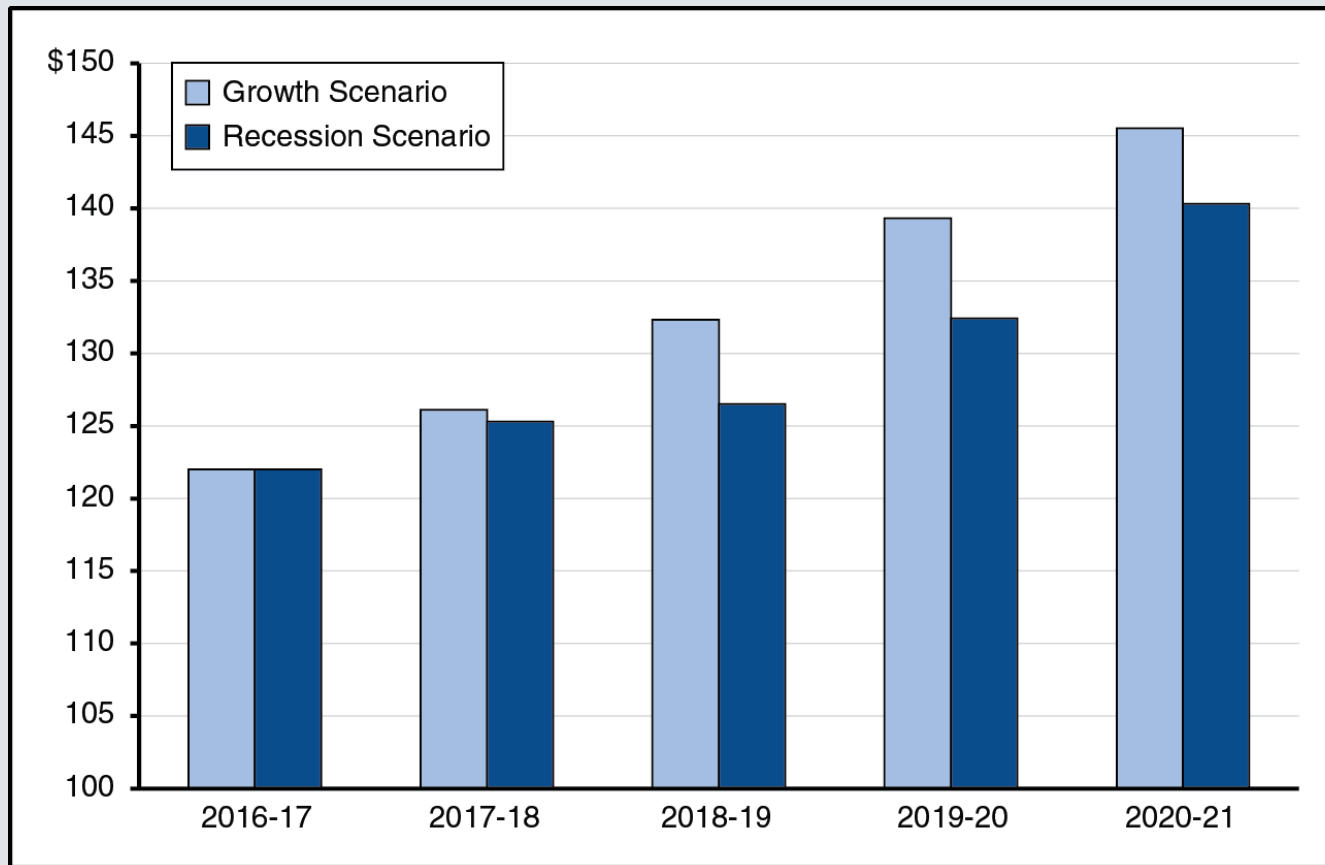
Comparing State Revenues Under Two Economic Scenarios

LAO Projections (In Billions)



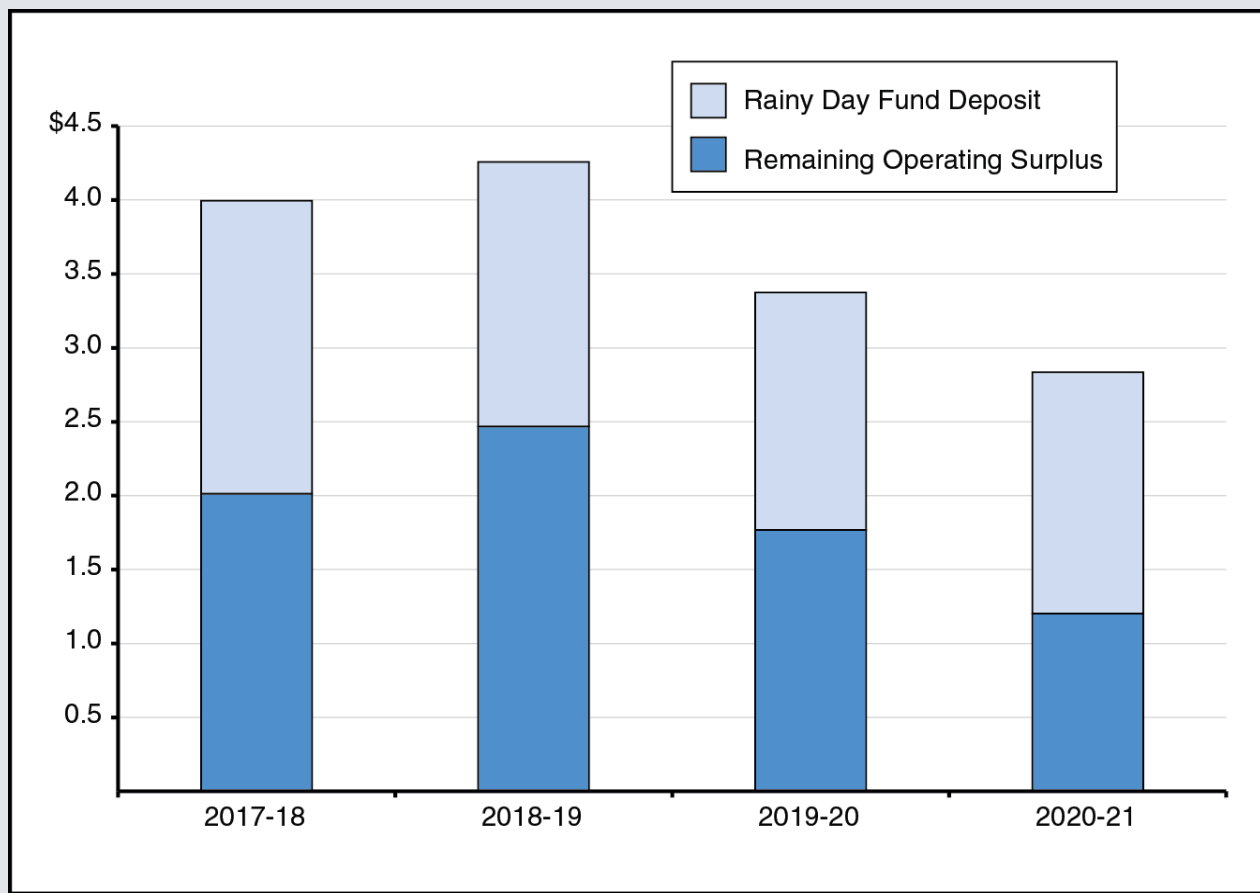
Comparing State Spending Under Two Economic Scenarios

LAO Projections (In Billions)



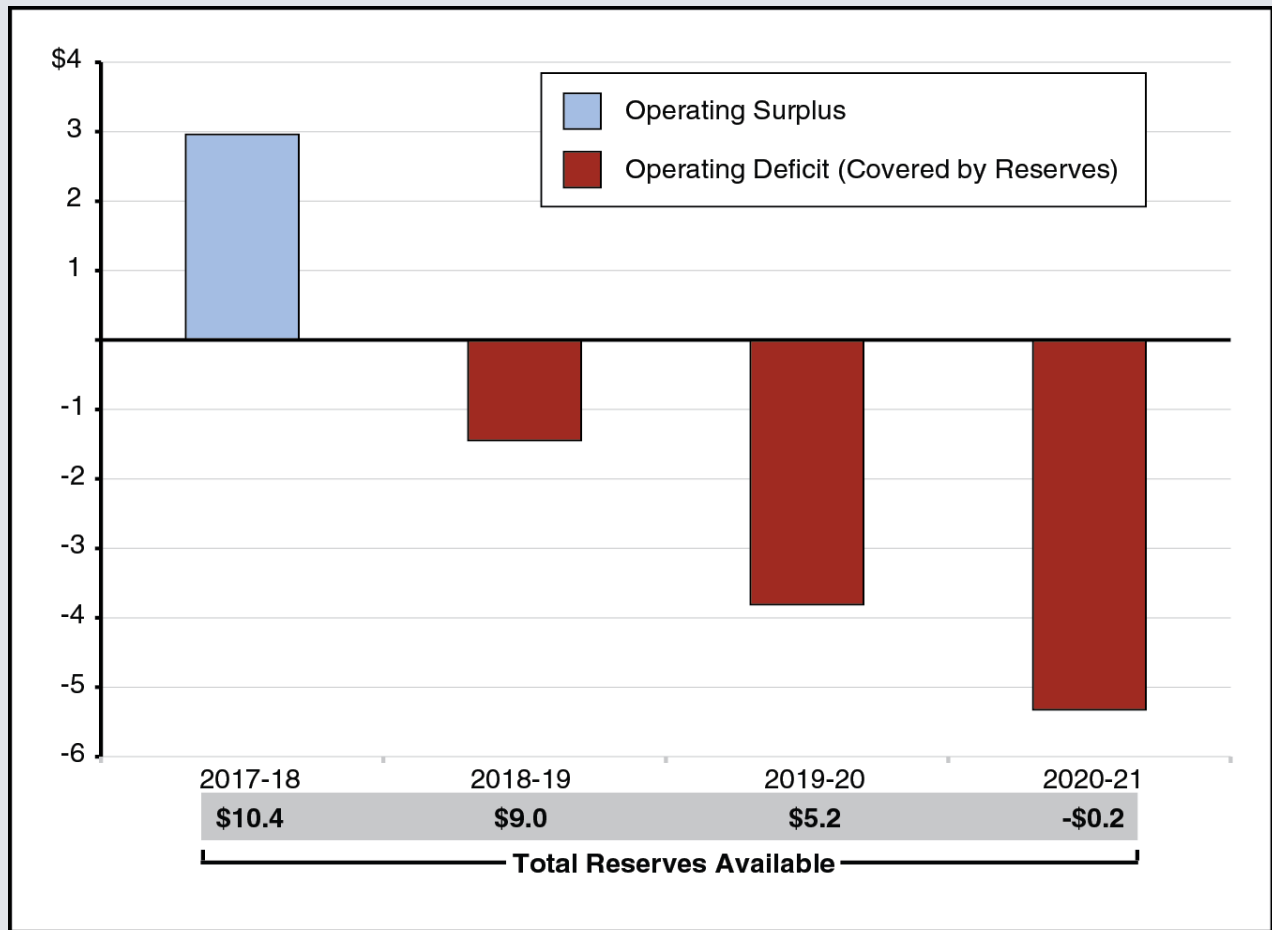
General Fund Surpluses and Reserve Deposits Under Economic Growth Scenario

LAO Projections (In Billions)



Reserve Covers Operating Deficits in Mild Recession Scenario

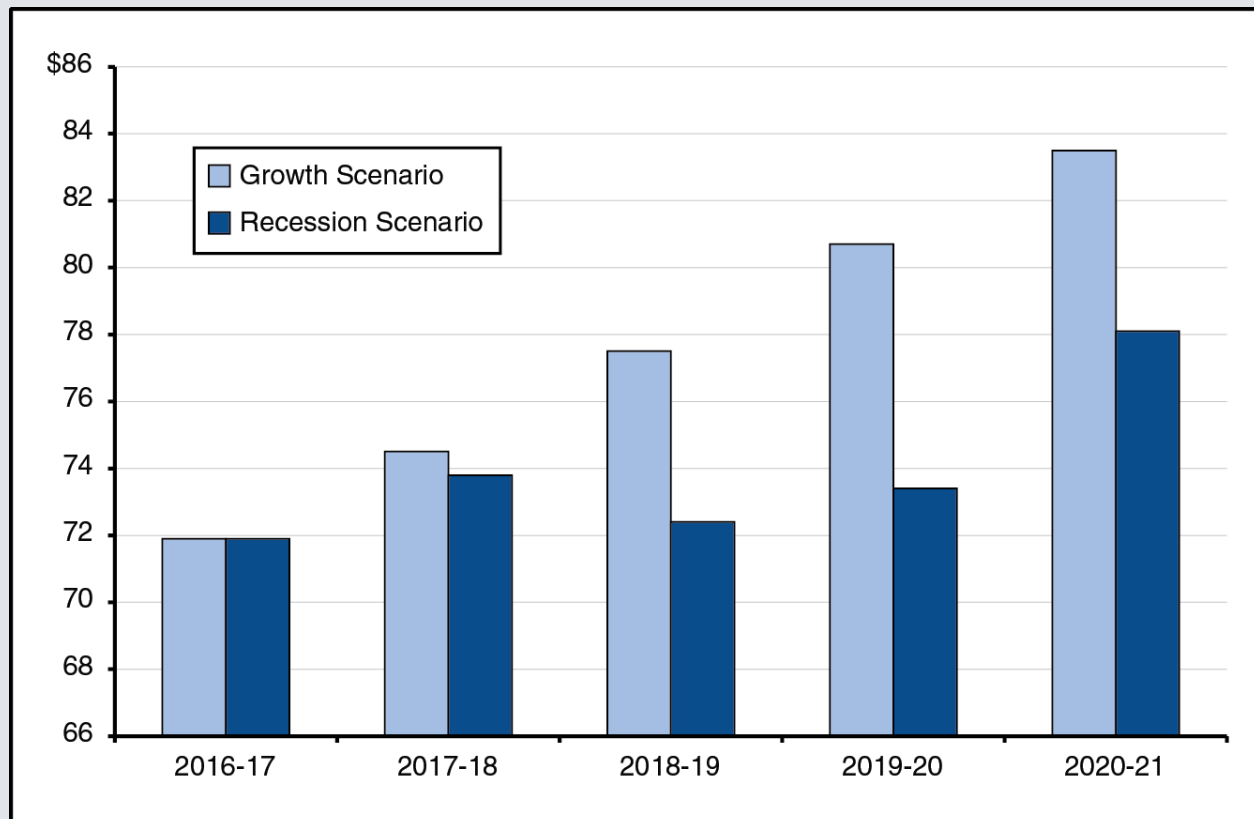
LAO Projections (In Billions)



Education Outlook Through 2020-21

Comparing Minimum Guarantee Under Two Economic Scenarios

LAO Projections (In Billions)



Other Outlook Factors

LAO Projections

- **Property Tax Revenue Projected to Rise Steadily**
- **K-12 COLA Projected to Remain Low**
- **K-12 Attendance Projected to Decline**

Pension Costs

LAO Projections

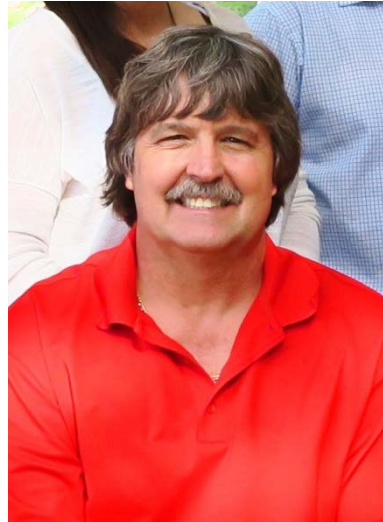
- **\$6 Billion Higher Costs**
- **Reflects One-Quarter of New Proposition 98 Funding Under Growth Scenario**
- **Reflects One-Third of New Proposition 98 Funding Under Recession Scenario**

lao.ca.gov

BAKERSFIELD COLLEGE

ALL CAMPUS BUDGET MEETING

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