

# BAKERSFIELD COLLEGE ALL CAMPUS BUDGET MEETING FEBRUARY 26, 2015



PRESENTED BY  
DR. SONYA CHRISTIAN, PRESIDENT  
DR. ANTHONY CULPEPPER, VICE PRESIDENT, FAS

# PRESIDENT'S REMARKS



# COLLEGE PRIORITIES

*BC Proposed Strategic Goals for 2015-2018, January 15, 2015*

## Student Learning

*A commitment to provide a holistic education that develops curiosity, inquiry, and empowered learners.*

## Student Progression and Completion

*A commitment to reduce the time for students to complete educational goals.*

## Facilities

*A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.*

## Oversight and Accountability

*A commitment to improve oversight, accountability, sustainability, and transparency in all college processes.*

## Leadership and Engagement

*A commitment to build leadership within the College and engagement with the community.*

# RESOURCE ALLOCATION AND ISSUES

## Student Progression and Completion

*A commitment to reduce the time for students to complete educational goals.*

### Funding Source

**SSSP Funding**  
**Equity Funding**

### Issues

**Ramping Up**  
**50% Ratio**

# RESOURCE ALLOCATION AND ISSUES

## Facilities

*A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.*

## Funding Source

**2016 Bond**

**Private Philanthropy**

**Enterprise activities**

## Issues

**Significant upgrades**

**Maintenance**

# GENERAL ENROLLMENT STRATEGY

Bakersfield College	Point-in-Time Comparison <sup>1</sup>				Spring 2014 FTES as a % of the Eventual Term-End <sup>5</sup>	Spring 2015 FTES as a % of Spring Target <sup>6</sup>
	Spring - Sixth Week					
	Spring 2014	Spring 2015	Diff	% Chg		
Current Headcount	16,493	17,149	656	4.0%		
Duplicated Enrollments	47,690	49,912	2,222	4.7%		
Waitlisted Enrollments <sup>2</sup>	227	156	-71	-31.3%		
<b>Current FTES<sup>3</sup></b>	5,873.5	<b>6,090.6</b>	217.1	3.7%	97.6%	<b>102.2%</b>
Workload (FTEF)	347.1	360.5	13.4	3.9%		5,959.7
FTES/FTEF <sup>4</sup>	16.9	16.9	0.0	0.0%		Spring 2015 Target
Active Sections	1,623	1,639	16	1.0%		

Kern Community College District	Point-in-Time Comparison <sup>1</sup>				Spring 2014 FTES as a % of the Eventual Term-End <sup>5</sup>	Spring 2015 FTES as a % of Spring Target <sup>6</sup>
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	Spring 2014	Spring 2015	Diff	% Chg		
Current Headcount	23,623	24,174	551	2.3%		
Duplicated Enrollments	68,859	69,589	730	1.1%		
Waitlisted Enrollments <sup>2</sup>	324	222	-102	-31.5%		
<b>Current FTES<sup>3</sup></b>	8,435.3	<b>8,510.2</b>	74.9	0.9%	97.7%	<b>94.8%</b>
Workload (FTEF)	527.8	539.4	11.6	2.2%		8,975.2
FTES/FTEF <sup>4</sup>	16.0	15.8	-0.2	-1.3%		Spring 2015 Target
Active Sections	2,468	2,488	20	0.8%		

# GENERAL ENROLLMENT STRATEGY

College/ District	Summer 2014 FTES <sup>1</sup> (Projected)	Fall 2014 FTES <sup>1</sup> (Projected)	Annual FTES Target	Spring 2015 FTES Target <sup>2</sup>	Current Spring 2015 FTES (02-25-15)	Projected Spring 2015 FTES <sup>4</sup>	Annual Projection vs. Annual Target
<b>KCCD</b>	1,818.0	8,941.5	19,734.7	8,975.2	8,510.2	8,696.3	-278.9
<b>Bakersfield<sup>2</sup></b>	1,240.0	6,286.8	13,486.5	5,959.7	6,090.6	6,242.9	283.2
<b>Cerro Coso</b>	402.5	1,231.3	3,034.6	1,400.8	1,082.2	1,120.1	-280.7
<b>Porterville</b>	175.5	1,423.4	3,213.6	1,614.7	1,337.4	1,333.4	-281.3

<sup>1</sup> Summer and Fall 2014 FTES are based on results from the 320 Apportionment Period 1 reporting.

<sup>2</sup> The Bakersfield College Annual FTES Target includes FTES for Shafter-Westec.

<sup>3</sup> The Spring 2015 FTES Target is calculated by subtracting the projected Summer and Fall 2014 FTES from the Annual Target.

<sup>4</sup> The Projected Spring 2015 FTES assumes a similar growth as experienced in Spring 2014 between this time in the term and term-end.

# **VICE PRESIDENT OF FINANCE & ADMINISTRATIVE SERVICES**





# TOPICS OF DISCUSSION

- 3-Year Projection
- 50% Law Target Ratio
- Enrollment Projection
- BAS Accomplishment (Budget Impact)

# 3-Year Projection

## Kern Community College District 2014-15 thru 2016-17 Longterm Budget Projections

1/16/2015 7:43

Location: Bakersfield

General Unrestricted (GU001 Only)

Description	2014-15 Projected	2015-16 Projected	2016-17 Projected	Pct Change
Beginning Balance	4,710,057	2,988,595	278,391	
<b>Revenues</b>				
<i>Federal</i>				N/A
<i>State</i>				N/A
<i>Local</i>	1,125,555	1,125,555	1,280,535	13.77%
<i>Allocation</i>	69,216,541	72,131,974	74,995,397	8.35%
<b>Total Revenue</b>	<b>70,342,096</b>	<b>73,257,529</b>	<b>76,275,932</b>	<b>8.44%</b>
<b>Expenditures</b>				
<i>Academic Salaries (Instructional)</i>	23,992,839	25,128,108	26,175,193	9.10%
<i>Academic Salaries (Non-Instructional)</i>	4,746,937	4,824,140	4,997,825	5.29%
<i>Classified &amp; Other Non-academic Salaries (Non-Instructional)</i>	7,725,199	7,983,220	8,169,204	5.75%
<i>Classified (Instructional)</i>	2,158,135	2,201,298	2,245,324	4.04%
<i>Employee Benefits (Instructional)</i>	6,458,075	7,028,721	7,217,673	11.76%
<i>Employee Benefits (Non-Instructional)</i>	3,857,360	3,874,105	3,879,444	0.57%
<i>Supplies &amp; Materials</i>	1,357,910	1,500,056	1,534,701	13.02%
<i>Service/Utilities/Operating Exps.</i>	4,723,445	4,817,914	4,914,272	4.04%
<i>Capital Outlay</i>	887,345	2,014,742	945,387	6.54%
<i>Other Outgo</i>	195,775	199,691	203,684	4.04%
<i>District Charge Backs</i>	14,707,977	15,118,126	15,607,846	6.12%
<i>Transfers Out</i>	1,252,562	1,277,613	1,303,166	4.04%
<b>Total Expenditures and Other Outgo</b>	<b>72,063,558</b>	<b>75,967,733</b>	<b>77,193,719</b>	<b>7.12%</b>
Ending Balance (Reserves)	2,988,595	278,391	(639,395)	-121.39%
Projected Change in Fund Balance (Reserves)	(1,721,462)	(2,710,204)	(917,787)	

# 50% Law Target Ratio

2015-16 50% Law Target Ratio  
February 20, 2015

<b>Kern Community College District</b>				
<b>2015-16 Budget 50% Law Target</b>				
	Percentage 50% Ratio			
	2013	2014	Average	Target
Bakersfield	66.74%	63.66%	65.20%	64.92%
Cerro Coso	53.98%	50.40%	52.19%	52.12%
Porterville	57.85%	55.35%	56.60%	56.54%
District	2.64%	2.89%	2.76%	2.76%
Total	53.80%	50.04%	51.92%	51.50%

# 50% Law Target Ratio

## Bakersfield College

	Audited 2013	Audited 2014	Actual YTD 2015	(thru 02/10/2015)
<b>Academic Salaries</b>				
Instructional Salaries	\$ 24,672,598	\$ 24,094,873	\$ 14,045,667	
Non Instructional Salaries	\$ 3,734,100	\$ 4,336,119	\$ 2,826,052	
<b>Sub-total</b>	<b>28,406,698</b>	<b>28,430,992</b>	<b>16,871,719</b>	
<b>Classified Salaries</b>				
Non-Instructional Salaries	\$ 6,416,244	\$ 6,146,490	\$ 3,767,218	
Instructional Salaries	\$ 1,032,294	\$ 1,215,892	\$ 522,061	
<b>Sub-total</b>	<b>7,448,538</b>	<b>7,362,382</b>	<b>4,289,279</b>	
<b>Other Expenditures</b>				
Employee Benefits (Instructional)	\$ 5,937,633	\$ 5,665,704	\$ 3,411,774	
Employee Benefits (Non- Instructional)	\$ 3,965,487	\$ 3,897,774	\$ 2,471,129	
Supplies & Mateials	\$ 673,288	\$ 869,476	\$ 547,604	
Other Operating Expense & Services	\$ 2,554,612	\$ 4,641,586	\$ 1,631,141	
Other Operating Expense & Services (Instructional)	\$ 5,823	\$ 7,314		
Equipment Replacement		\$ 903	\$ 17,524	
<b>Sub total</b>	<b>13,136,844</b>	<b>15,082,756</b>	<b>8,079,173</b>	
<b>Less Exclusions</b>	\$ (200,841)	\$ (631,916)	\$ (39,443)	
<b>Less Lottery</b>	\$ (1,372,213)	\$ (1,572,336)	\$ (786,168)	
<b>Total</b>	<b>47,419,026</b>	<b>48,671,878</b>	<b>28,414,560</b>	
<b>Percentage of Current Expense of Education</b>	<b>66.73%</b>	<b>63.64%</b>	<b>63.28%</b>	

# 50% Law Target Ratio

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Fiscal Impact and Description of Major Revenue or Expenditure Changes (\$\$\$)	2014-15 Projected	2015-16 Projected	2016-17 Projected
FON Compliance (Salaries and Benefits for new faculty)		1,360,000	680,000
Student Equity & GSSP	361,246		
BAS Program -- Net Cost		1,494,572	129,613

Fifty Percent Law Projection

62.33%

# Enrollment Projection

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# BAS Accomplishment – Budget Impact

## Identified Resources

*Funding Analysis and Other Resources:* A detailed budget for the eight years of the pilot program has been developed and covers (i) start-up costs and (ii) ongoing costs.

The initial start-up expenditures of \$1.1M cover lab renovation and equipment purchases. Fundraising efforts have been initiated to cover this expenditure and \$130,000 YTD has been secured.

Summary Financial	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	Total
<b>Revenue</b>	0	154,980	365,148	430,416	370,944	982,240	1,192,361	1,372,978	4,869,067
<b>Operating Expenditures</b>	384,922	423,948	621,740	759,945	890,202	895,135	904,041	911,521	5,791,454
<b>Capital Outlay</b>	1,109,650	0	100,000	121,000	0	100,000	100,000	121,000	1,651,650
<b>Net (Cost)/Contribution to Overheads</b>	<b>-1,494,572</b>	<b>-268,968</b>	<b>-356,592</b>	<b>-450,529</b>	<b>-519,258</b>	<b>-12,895</b>	<b>188,319</b>	<b>340,456</b>	<b>-2,574,038</b>
Description	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	
<b>Revenue Estimates (See Note)</b>									
Apportionment						638,260	774,797	892,162	
Additional \$84 Fee/Unit (Junior/Seniors)	0	154,980	365,148	430,416	370,944	343,980	417,564	480,816	
<b>Total Revenues</b>	<b>0</b>	<b>154,980</b>	<b>365,148</b>	<b>430,416</b>	<b>370,944</b>	<b>982,240</b>	<b>1,192,361</b>	<b>1,372,978</b>	

# BAS Accomplishment – Budget Impact

*Facilities, Equipment, and Supplies:* BC already has in place a number of state-of-the-art facilities that were equipped through grant funding, institutional investment, industry financial and in-kind donations, and financial support through local industry. The budget below delineates the non-personnel operating expenditures for the 8 years of the pilot.

Other Operating Expenditures	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Materials and Supplies (20% of current EIT department materials budget)	12,000	12,120	12,241	12,364	12,487	12,612	12,738	12,866
Maintenance (20% of current EIT department maintenance budget)	2,400	2,424	2,448	2,473	2,497	2,522	2,548	2,573
Equipment Replacement		4,500	4,500	6,000	7,500	7,500	9,000	9,000
New Faculty Office Cost (office furniture, computer technology, etc.)	2,400	0	2,400	2,400	2,400	0	0	0
Curriculum Development								
17 new IT courses @ 136 hours/course and \$33.57/hr	77,614	0	0	0	0	0	0	0
3 new upper division GE courses @ 105 hours/course and \$33.57/hr	10,575	0	0	0	0	0	0	0
Professional Development	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Student Advising and Outreach	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<b>Sub-Total</b>	<b>114,988</b>	<b>29,044</b>	<b>31,589</b>	<b>33,236</b>	<b>34,885</b>	<b>32,635</b>	<b>34,286</b>	<b>34,439</b>



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